



March 21, 2019

Neeser Construction
c/o Luke Hermann
455 US-395
New Washoe City, NV 89704

***Re: Fulcrum Sierra BioFuels, LLC
Fulcrum/Neeser Relationship and Performance***

Dear Mr. Hermann:

Per our earlier discussion, please see the statement below detailing the nature of the relationship between Fulcrum Sierra BioFuels, LLC and Neeser Construction, as well as how pleased Fulcrum has been with the work performed by Neeser to date. Please feel free to use this statement for any marketing or promotional purposes.

“Neeser Construction has been a real asset to the commencement and progress of our Sierra Biofuels Project here in northern Nevada. They have performed their work in a timely and cost efficient manner, placing a high priority on producing a quality end product while constantly promoting a safe work environment.”

Sincerely,
Fulcrum Sierra BioFuels, LLC

A handwritten signature in blue ink that reads "Tom Nichols". The signature is written in a cursive, flowing style.

Tom Nichols
Project Construction Manager